

SUMMARY MINUTES BOARD OF DIRECTORS – 17th Annual Meeting May 28, 2003 - 12:30 p.m. South San Francisco Conference Center 255 South Airport Boulevard South San Francisco, CA 94080-6703

PRESIDING: Gretchen Conner, Chair Campbell

MEMBERS PRESENT Sharon Barker Atherton

Edmund San Diego

Larry Anderson

Sandy Abe

Cupertino

Carol Ferrell

Julie Carter

Kristi Chappelle

LeeAnn McPhillips

Martha DeBry

Belvedere

Burlingame

Cupertino

Dupertino

Dublin

Foster City

Gilroy

Hillsborough

Martha DeBry Hillsborough Phil Rose Los Altos

Maureen Cassingham
Los Altos Hills
Orry Korb
Los Gatos
Greg Sam
Millbrae

Emma Karlen Milpitas
Jack Dilles, Vice-Chair Morgan Hill
Cecilia Quick Pamela Thompson San Bruno
Jesse Baloca Saratoga

Ronda Rivera Suisun City Alex McIntyre Tiburon

MEMBERS ABSENT: Elizabeth Wessman-McGee American Canyon

Alan Nadritch Benicia
Diane McGrath Colma

Russell Averhart East Palo Alto Debra Ryan Half Moon Bay

ABAG PLAN Board of Directors

Barbara Lathrop Newark
Angela Howard Portola Valley

Gary Broad Ross
Jeff Maltbie San Carlos

Jim Steele South San Francisco

Susan George Woodside

STAFF PRESENT Eugene Leong, President

Marcus Beverly, Risk Manager Joseph Chan, Chief Financial Officer

Kenneth Moy, Legal Counsel Angela Salsbury, Claims Manager Eileen Barr, Claims Examiner Brenda Brown, Secretary

CONSULTANTS Dennis Mulqueeney – Driver Alliant Insurance Services

Seth Cole – Driver Alliant Insurance Services

John Alltop – Bickmore Risk Services

Welcome: Marcus Beverly welcomed everyone to South San Francisco.

1. Call to Order: Chairman Gretchen Conner called the meeting to order at 12:35 p.m. A quorum of 20 members was present.

2. Public Comments: None

3. Approval of Minutes: May 22, 2002 Board of Directors' meeting minutes approved as presented /M/Korb/S/Chappelle/C/unanimously approved

4. Business Meeting:

A. Election of Officers FY 2003-2004: The Executive Committee nominated Jack Dilles of Morgan Hill as ABAG PLAN Corporation Chair and Orry Korb of Los Gatos as Vice Chair for fiscal year 2003/2004. /M/San Diego/S/Anderson/C/unanimously approved.

Gretchen Conner was recognized for her leadership as ABAG PLAN's Chair over the last year.

B. Appointments: There is one vacancy on the each of the following committees: Executive, Finance, Loss Prevention and Claims. Pamela Thompson of San Bruno agreed to join the Claims Committee and Sandy Abe of Cupertino will serve on the Executive Committee.

- C. Meeting Schedule: The Finance Committee will meet on 2/18/04, not 2/11/04 as listed on the proposed meeting schedule. There were no recommendations to change any other meeting dates on the proposed meeting schedule.
- 5. The Year in Review: Eugene Leong gave an overview of ABAG PLAN for the 2002/2003 fiscal year. Change is inevitable. PLAN needs to be prepared to deal with traditional and unexpected changes. We have no control over external change, but prevention strategies and long range planning are necessary to help us manage internal changes. There was a 30% increase in sewer claims in the past four years compared to the first 13 years of PLAN's existence. The cost of these claims has significantly increased over this period. Budget constraints and deferred maintenance will likely lead to an increased number of claims, so it is important to understand this when priorities are set.

6. Actuary Report/Renewal Options and Funding Options:

A. Actuary/Underwriting Report:

John Alltop, Principal Actuary of Bickmore Risk Services, gave an overview of the self-funded excess liability program. Funding of the program is very strong. Premiums are up an average of 3.1% this year based on an increase in losses and increase in total payroll.

B. Renewal Options for Liability and Property Program:

Dennis Mulqueeney, Vice President of Driver Alliant Risk Services, discussed his firm's efforts to market PLAN's excess liability and property coverages for 2003/2004.

Property Insurance:

There was a 9% increase in total insurable value of property and an 11% decrease in the premium. The property market has stabilized a bit more this past year.

Significant Property Policy Changes:

Lexington Insurance Company will be the primary carrier and the total per occurrence limit rises to \$750,000,000. Terrorism Coverage of up to \$7,500,000 per occurrence (annual aggregate shared per declaration) was added this year. Automatic acquisition coverage increased to \$25,000,000. Unscheduled tunnels and bridges and public right of way infrastructure coverage decreased from \$500,000 to \$250,000.

Boiler & Machinery Policy:

There was a 9% increase in the total insurable value of property and a .02% increase in premium.

Excess Liability:

Mr. Mulqueeney discussed the options for renewal of the excess liability coverage: "standard" excess insurance; excess/reinsurance insurance through a purchasing group; "stand alone" reinsurance placement or captive involvement.

Crime Coverage:

It is anticipated that this coverage will increase up to 20%, but the final amount is dependent on receipt of the completed applications from the member cities. In order to negotiate a favorable rate, Mr. Mulqueeney needs to have solid information from everyone.

C. Funding Options:

<u>Liability Program</u>: Marcus Beverly discussed the funding options for the 2003/2004 fiscal year. Our new actuary, Bickmore Risk Services, uses similar techniques as our prior actuary with a few key differences noted in staff's report.

Motion for approval to retain funds in excess of expected liabilities at a 90% confidence level in the SIR Fund and to fund the expected FY2003-04 losses with a \$5 million SIR option. /M/San Diego/S/Quick/C/approved. Opposed – Alex McIntyre.

<u>Property Program:</u> The Property Program funding was approved as presented above. Motion to approve the funding of the property program and to fund appraisals with service credits and up to \$50,000 of pool funds. /M/Anderson/S/LeeAnn McPhillips/C/unanimously approved.

7. Loss Prevention Committee Report:

Marcus Beverly presented the proposed Loss Prevention Programs:

A. Risk Control Assessment:

<u>Bickmore Risk Services</u> proposal for \$106,000 per year for two years, as presented in the report, but the contract may be canceled after one year if members are not satisfied with the quality of the reports received. An additional staff request of \$20,000 for follow-up consultation as needed. Total funding request: \$232,000.

B. Sewer Loss Prevention:

Re-allocate funding based on feedback from members, to include more training of field personnel and public service announcements.

C. Police Risk Management:

\$83,962 for matching camera grants and \$20,000 for training. Total funding: \$103,962.

D. Defensive Driving:

\$5,000 to continue the defensive driving classes available through the State.

E. Risk Management Training:

\$10,000 to encourage members to participate in training and PARMA Conference.

The Loss Prevention Programs were approved as presented with a total funding for Fiscal Year 2003-04 of \$350,962. /M/Korb/S/San Diego/C/ unanimously approved

ABAG PLAN Board of Directors

8. Financial Summary Report

A. Investment Performance Report

Joseph Chan presented the Investment Performance Report for FY 02-03 as of 12/31/02. The overall average yield on our investments is 4.3%. The 2002-2003 actuarial assumption was based on a 4.5% rate of return on investments.

We expect above-deductible claim payments for 2002-2003 to be about \$3 million. The Finance Committee recommends maintaining LAIF balance to be not less than \$6 to \$7 million during FY 03-04.

The Finance Committee, at its February 13, 2003 meeting, also discussed the possibility, raised by staff, of investing in 5 to 7 year notes in order to attempt to earn higher yields. Staff also recommended to the Committee that when interest rates go higher it may be advantageous to trade out of the lower yielding securities in the portfolio. A certain amount of capital loss is expected when market interest rates are higher than the coupon rate of the security being sold. Such a swap can sometimes be justified if the yield of the security purchased is high enough to earn back the capital loss within the same holding period of the security sold. The Finance Committee recommended several strategies to accommodate the lowered interest rate environments:

- ➤ Lowering the yield assumption on the portfolio for 2003-04 to 4%, given the continued decline in interest rates;
- Continuing to invest in shorter term instruments, as interest rates are still low by historical standards, and will increase at some point, at which time longer term investments would make more sense;
- > Staff's recommendation of selling an investment at a loss in order to achieve a higher reinvestment return should be used only in very limited situations after the cost/benefit has been carefully weighed.

B. Audited Financial Report:

PLAN has \$38 million in total assets; \$15 million of that is in claims reserves. The expenses over the year were fairly close to the budget. Gilbert Associates, Inc. audited PLAN balance sheets as of 6/30/02.

Motion to accept the Investment Report and Audited Financials as of 6/30/02. /M/San Diego/S/McIntyre/C/unanimously approved.

9. Planning Meeting Report:

Marcus Beverly presented information on the results of the 2002 Strategic Planning meeting. The next meeting is set for October 8, 2003 for a full board planning meeting. If necessary, October 9, 2003 can be used for a ½ day follow-up for the Executive Committee.

The meeting schedule for FY 2003-04 was approved along with the focus for the October Strategic Planning meeting to revise the Memorandum of Coverage and governing documents. The Finance Committee will meet 2/18/04, not 2/11/04. /M/Quick/S/Abe/C/unanimously approved.

10. Claims Committee Report:

In FY 2002-03, the Board approved funds for a staffing plan to address a number of needs, including containing the growing expense of sewer claims. After a trial period using independent adjusters, a property claim specialist, Bruce Carey, was hired to manage these claims.

Several claim reports were provided for review and discussion.

We are closely monitoring a lawsuit filed by a property owner after rejection of his sewer backflow claim. The claim was rejected because the structure was not up to codes requiring a backflow prevention device.

11. Administrative Budget:

The proposed expenses reflect an 11% increase, primarily due to increased benefits and costs for the new property claim specialist. We expect to use \$75,000 of our reserves in FY2003-04. The budget for FY 2003-04 is approved. /M/McIntyre/S/DeBry/C/unanimously approved.

12. Other Business:

There was recognition of Marcus Beverly for all of his hard work preparing for the PLAN Board meeting.

13. Adjournment:

The meeting was adjourned at 3:45 p.m. on Ed San Diego's motion.

Respectfully submitted,

Marcus Beverly

Risk Manager & Secretary

Approved as presented Board meeting of 10/8/03